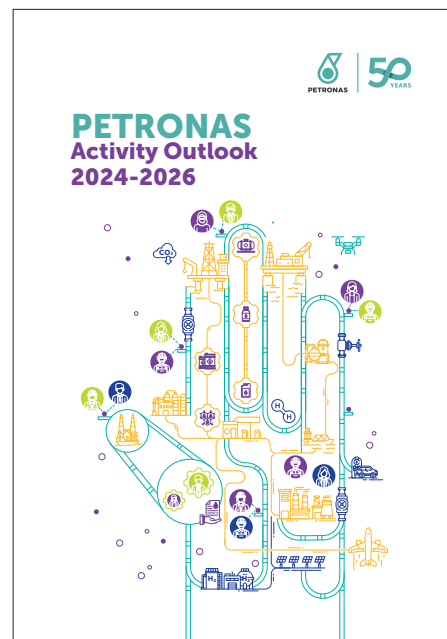


The Cogs of Co-Creation



This cover design illustrates the seamless collaboration with our stakeholders as we navigate from one point to another, in achieving success in the energy industry. Everyone plays a pivotal role, contributing to the larger scheme of progress. Inspired by the Rube Goldberg method, this design demonstrates that co-creation is ever-present throughout our journey.

Cautionary Statement

This report was developed based on currently available information from internal and external sources. PETRONAS believes the expectations of its Management as reflected by such forward-looking statements are reasonable, based on information currently available to it.

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This report contains forward-looking statements with words such as "believe", "anticipate", "intend", "seek", "will", "plan", "could", "may", "endeavour" and similar expressions used to represent our judgement and future expectations. These statements involve risk and uncertainty because they relate to future events and circumstances and should be considered in light of the various important factors.

PETRONAS undertakes no obligation to update or revise any of them, whether as a result of new information, future developments or otherwise.

Accordingly, readers are cautioned not to place undue reliance on the forward-looking statements, that is stated only as of the date they were issued.

This image is for illustrative purposes only and does not accurately represent a real technical workflow. It is a visual aid intended for conceptual understanding and does not reflect specific technical details or procedures.

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