

**Key Focus Areas and Results**

**Core Business – More Energy, Less Emissions**

**What We Did in 2022**

**Digital and Technology**

Harnessed data to increase productivity and efficiency, driving a more informed decision-making process.

**Results**

- Digitalised geological core samples and insights via the myCORE360 programme, which led to an 80 per cent reduction in data analysis duration and better interpretation or analysis of reservoir characterisation.
- Launched an extensive EP data platform, myPROdata, which saw a 30 per cent increase in investors participation in bidding rounds and helped more than 120 investors conduct a comprehensive subsurface evaluation by leveraging over 1,100 terabytes of data.
- Piloted the Rig Mechanised Automation (RMA) at the Integrated Bekok Oil project, which has led to cost savings, carbon emission reduction via decreased drilling time and carbon footprint reduction via smaller manpower offshore.

**Health and Safety**

Fostered Generative HSE Culture at all our areas of operations.

1. Shortened the health assessment process and tracking of health parameters for all offshore staff.
2. Reduced the possibility of occurrences of major incidents through Process Safety Golden Rules (PSGR).
3. Reinforced HSE accountability and behaviour throughout Upstream business.
4. Promoted mental health awareness.

- Increased efficiency of the health assessment process by 85 per cent through digitalisation (from three weeks to three days) and provision of real time health status data for staff.
- Addressed shortage of staff offshore, facilitated clearance in a timely manner and properly monitored the well-being and health of staff.
- Effectively operationalised and increased awareness of PSGR in Malaysia and company-operated international assets by increasing visibility and awareness among targeted personnel.
- Established Accountability and Behaviour Reinforcement (ABR), including ABR Committees across Upstream business to promote accountability, ownership and nurturing the desired HSE behaviours in daily operations.
- Appointed 42 ambassadors and five facilitators under the Upstream MIND-A-CARE programme.
- 217 staff completed the i-CARE training to increase resilience.
- 4,000 staff and contractors attended mental health awareness training.