

2022 KEY HIGHLIGHTS

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OUR VALUE CREATION IN PRACTICE



NATURAL CAPITAL

GHG Emissions Reduction*
More than

108,000 tonne CO₂e

* Cumulative emissions reduced since 2019

Energy Intensity:

17.08 GJ/tonne

2021: 15.76 GJ/tonne

Freshwater Withdrawal Intensity

3.89 m³/tonne

2021: 3.69 m³/tonne

Hazardous Waste 3R:

76%

2021: 75%

Wastewater Discharge (COD Loading) Intensity

0.02 tonne/kilotonne

2021: 0.02 tonne/kilotonne

Air Emissions Intensity:

1.86 tonne/kilotonne

2021: 2.42 tonne/kilotonne

MANUFACTURED CAPITAL

Production Volume:

10.4** million tpa

2021: 10.4 million tpa

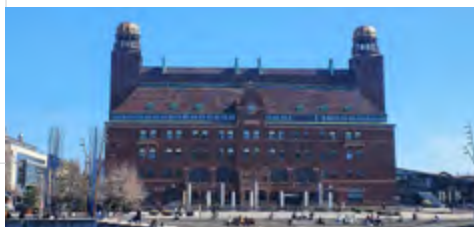
Sales Volume:

8.3** million tpa

2021: 8.2 million tpa

** Including BRB Group & Perstorp Group

Acquisition of Perstorp Group, a niche, global specialty chemicals company based in Sweden



Launching of new BRB Group's Lube Oil Additives & Chemicals (LAC) plant



HUMAN CAPITAL

Women's Representation in Senior Leadership:

29%**

2021: 18%

** Senior Management and above including BRB Group & Perstorp Group

PCG Women's Representation on the Board:

33%

2021: 22%

Average Training Days

10.2 man-days

on average per employee

2021: 3.0 man-days

INTELLECTUAL CAPITAL

Total No. of New Products:

15**

- Compacted NPK
- LL3870UA
- Viscotech 368L
- BRB SG 250
- BRB Siloen 882
- BRB 5022WR
- BRB Siloen HJS-DSG5
- BRB SF 1802
- BRB 6340 (reformulated and commercialised under same name)
- Si-COAT 460RC Silicone Roof Coating
- CSL 429 Construction adhesive and air barrier sealant
- Ymer™ 90
- Ymer™ 180
- Gastrivix™ AVI
- Isononanoic Acid (Iso-C9 Acid)

** Including BRB Group & Perstorp Group



SOCIAL & RELATIONSHIP CAPITAL

70%

total procurement spending for Malaysian business sourced from local suppliers
2021: 66%[^]

[^] We have revised our 2021 figure due to recounting adjustment. The changes have been restated in our disclosed values in this year's report.

Social Impact Initiatives Reached:

>300,000

people
2021: ~295,000 people

Number of Mangrove Trees Planted:

3,550 trees

in collaboration with Sahabat Bakau
2021: 1,200 trees

Number of Volunteer Hours:

1,683 hours

2021: 732 hours

FINANCIAL CAPITAL

Revenue:

RM29.0 billion

2021*: RM23.0 billion

Total Assets:

RM55.4 billion

2021*: RM46.5 billion

Profit after Tax:

RM6.3 billion

2021*: RM7.3 billion

EBITDA:

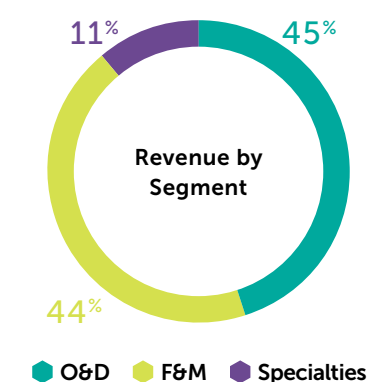
RM8.1 billion

2021*: RM8.3 billion

Total Dividend Payout:

RM3.3 billion

2021: RM4.5 billion



* Certain financial information and its corresponding financial ratios have been restated in line with amendments to MFRS 116 Property, Plant and Equipment