

Economic and Tax Data

GRI	Required Data	Unit	Data Collection Period			
			2019	2020	2021 ¹ (restated)	2022
201-1	Direct Economic Value Generated					
	Sale Revenue	RM (Million)	16,370	14,362	23,026	28,953
	Revenues from sale of goods and rendering of services	RM (Million)	16,322	14,312	22,976	28,904
	Net sales plus revenues from financial investments and sales of assets	RM (Million)	48	50	50	49
	Economic Value Distributed					
	Employee wages and benefits	RM (Million)	1,144	1,049	1,200	1,579
	Capital investments	RM (Million)	2,350	1,474	1,538	1,881
	Operating cost	RM (Million)	13,546	12,522	16,377	22,870
	Environmental capital investments	RM (Million)	70	203	52*	22
	Environmental operating cost	RM (Million)	11	10	19*	23
	Payments to government: Gross taxes	RM (Million)	360	271	391	406
	Payments to providers of capital: Dividends paid	RM (Million)	2,388	964	3,206	3,844
	Economic value retained	RM (Million)	407	622	4,114	2,483
	Revenue by Country²					
	Malaysia	RM (Million)	6,431	4,280	18,193	21,191
	Asia: China	RM (Million)	2,244	2,654	913	1,032
	Asia: Indonesia	RM (Million)	2,029	1,528	432	420
	Asia: Thailand	RM (Million)	1,444	1,539	2,341	3,247
	Asia: Others	RM (Million)	3,391	2,652	210	309
	Sweden**	RM (Million)	0	0	0	1,329
	Netherlands	RM (Million)	0	0	634	861
Other countries	RM (Million)	4,222	4,361	303	564	
Effective Tax Rate						
Reported Taxes	Million	360	271	391	406	
Cash Tax Paid	Million	341	204	197	462	

¹ Restated in 2021 reporting as published in Financial Report 2022

² In FY2022 - 2021, revenue by country is determined based on country of operations. For FY2019-2020, the revenue by country was reported based on customers' location.

Tax Reporting by Country					
	Unit	2022			
		Revenue	Profit/ (loss) before tax	Tax expense***	Tax paid/ (refund)
Malaysia	RM (Million)	21,191	6,615	361	383
Asia: China	RM (Million)	1,032	12	4	1
Asia: Indonesia	RM (Million)	420	1	0	(13)****
Asia: Thailand	RM (Million)	3,247	48	10	7
Asia: Others	RM (Million)	309	81	13	19
Sweden**	RM (Million)	1,329	(217)	(52)	6
Netherlands	RM (Million)	861	164	63	66
Other countries	RM (Million)	564	29	8	3

* Restated information in 2021 upon streamlining the way of sustainability & environmental cost reporting.

** Information of Sweden were based on post-completion of a subsidiary in October 2022.

*** Refers to income tax accrued for the current year.

**** Adjusted net of tax refund for the current year.