Economic and Tax Data

			Data Collection Period						
GRI	Required Data	Unit	2020	2021 ¹ (restated)	2022	2023	2024		
201-	Direct Economic Value Generated								
	Sale Revenue	RM (Million)	14,362	23,026	28,953	28,667	30,671		
	Revenues from sale of goods and rendering of services	RM (Million)	14,312	22,976	28,904	28,618	30,610		
	Net sales plus revenues from financial investments and sales of assets	RM (Million)	50	50	49	49	61		
	Economic Value Distributed								
	Employee wages and benefits	RM (Million)	1,050 ³	1,200	1,579	2,376	2,626		
	Capital investments	RM (Million)	1,474	1,538	1,881	2,349	2,452		
	Operating cost	RM (Million)	12,522	16,377	22,870	27,182	29,635		
	Environmental capital investments	RM (Million)	203	52*	22	34	174		
	Environmental operating cost	RM (Million)	10	19*	23	17	24		
	Payments to government: Gross taxes	RM (Million)	271	391	406	360	401		
	Payments to providers of capital: Dividends paid	RM (Million)	964	3,206	3,844	1,920	1,234		
	Economic value retained	RM (Million)	622	4,114	2,483	(169)	55		
	Revenue by Country ²								
	Malaysia	RM (Million)	4,280	18,193	21,191	18,141	19,154		
	Asia: China	RM (Million)	2,654	913	1,032	1,249	2,322		
	Asia: Indonesia	RM (Million)	1,528	432	420	419	656		

Restated in 2021 reporting as published in PCG Financial Report 2022
 In FY2024 - 2021, revenue by country is determined based on country of operations. For FY2020, the revenue by country was reported based on customers' location

Restated as per PCG Financial Report 2021

GRI	Required Data	Unit	Data Collection Period						
			2020	2021 ¹ (restated)	2022	2023	2024		
	Asia: Thailand	RM (Million)	1,539	2,341	3,247	2,304	2,026		
	Asia: Others	RM (Million)	2,652	210	309	149	160		
	Sweden	RM (Million)	0	0	1,329	5,242	5,472		
	Netherlands	RM (Million)	0	634	861	877	587		
	Other countries	RM (Million)	1,709 ³	303	564	286	294		
	Effective Tax Rate								
	Reported Taxes	Million	271	391	406	360	401		
	Cash Tax Paid	Million	204	197	462	423	303		

		2024					
	Unit	Revenue	Profit/(loss) before tax	Tax expense**	Tax paid (refund)		
Malaysia	RM (Million)	19,154	1,608	358	195		
Asia: China	RM (Million)	2,322	47	11	14		
Asia: Indonesia	RM (Million)	656	11	1	(7)		
Asia: Thailand	RM (Million)	2,026	30	7	7		
Asia: Others	RM (Million)	160	(2)	-	3		
Sweden	RM (Million)	5,472	57	18	18		
Netherlands	RM (Million)	587	(80)	2	74		
Other countries	RM (Million)	294	19	5	-		

^{*} Restated information in 2021 upon streamlining the way of sustainability & environmental cost reporting. ** Refers to income tax accrued for the current year.