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#### Reimagining Energy™



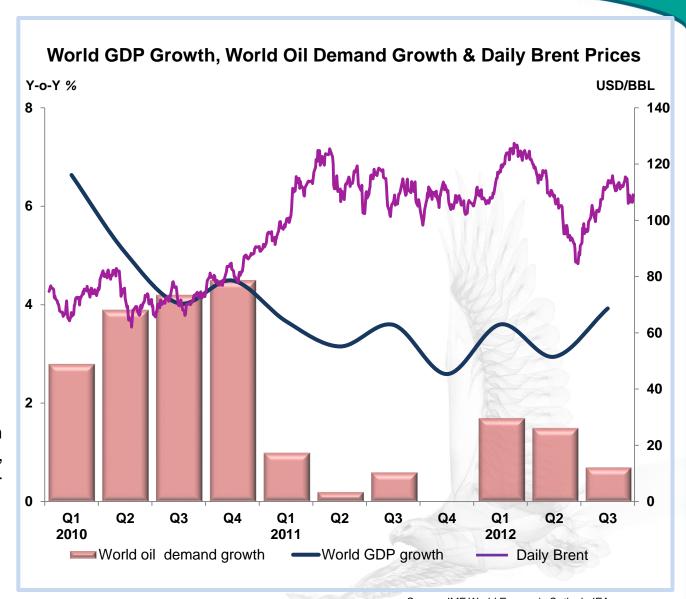


#### **Global Economy**

- Remained volatile in Q3
- Global economy grew by 3.9% with sustained growth in the emerging markets, whilst growth stalled in most advanced economies
- Downgrading of IMF's global GDP forecast for 2012 from 3.5% to 3.3%

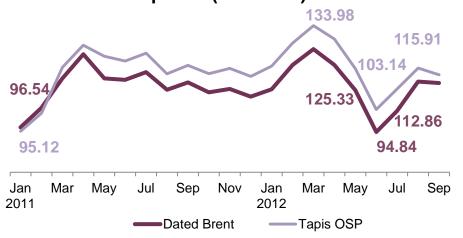
#### **Oil Demand Growth**

 Global oil demand growth on a decreasing trend since Q1, with growth of 0.7% year-onyear recorded in Q3





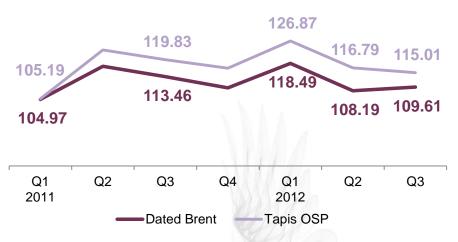
## Monthly Average Benchmark Crude oil prices (USD/BBL)



## Quarterly Average JCC prices (USD/BBL)



## Quarterly Average Benchmark Crude oil prices (USD/BBL)



## Quarterly Average Exchange Rate USD/MYR



Source: Internal Analysis, Platts, Bloomberg



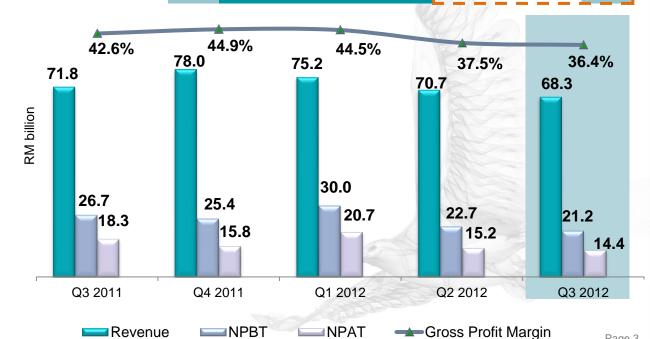
#### Revenue YTD ↑ 2%

- Favourable product prices amidst operational challenges including geopolitical challenges; and
- Favourable exchange rate impact

#### NPAT YTD ↓ 5%

- Lower profits on the back of operational challenges including geopolitical challenges especially Sudan: and
- Lower gain on disposal of investments

Q3			RM billion	YTD		
CY 2011	FY 2012	+/- (%)	Key Financial Indicators	CY 2011	FY 2012	+/- (%)
71.8	68.3	(4.9)	Revenue	210.4	214.2	1.8
26.7	21.2	(20.6)	Net Profit Before Taxation (NPBT)	78.4	73.9	(5.7)
18.3	14.4	(21.3)	Net Profit After Taxation (NPAT)	52.8	50.3	(4.7)
42.6%	36.4%	n/a	Gross Profit Margin	42.7%	39.6%	n/a
25.5%	21.1%	n/a	NPAT Margin	25.1%	23.5%	n/a



RM billion

(E&P)



#### Gross Revenue YTD ↑ 1%

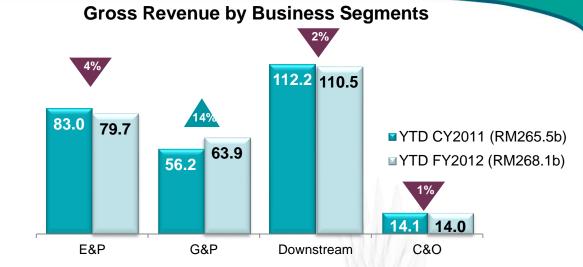
 Favourable product prices but negated by operational challenges

#### Gross NOPAT YTD ↓ 7%

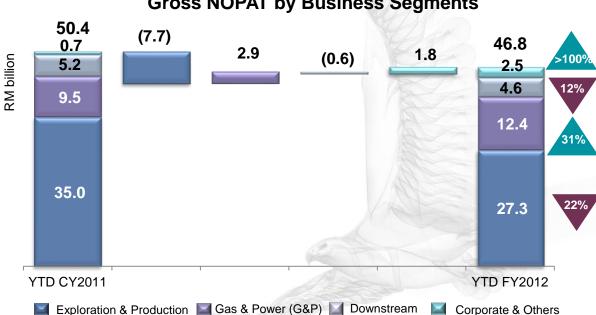
- challenges including stop production instructions for Sudan operation and lower entitlements;
- G&P ↑ 31% higher realised LNG prices:
- Downstream ↓ 12% lower inventory gain recorded in current period; and
- C&O ↑ >100% higher fund investments income

#### Notes:

- NOPAT: Net Profit After Tax excluding financing cost, share of profits of associates and jointly controlled entities and other nonoperating income and expenses
- Gross Revenue and Gross NOPAT include both third party and inter-segment transactions



#### **Gross NOPAT by Business Segments**



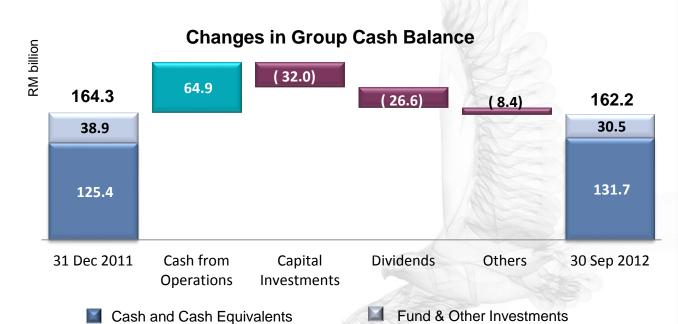
(C&O)

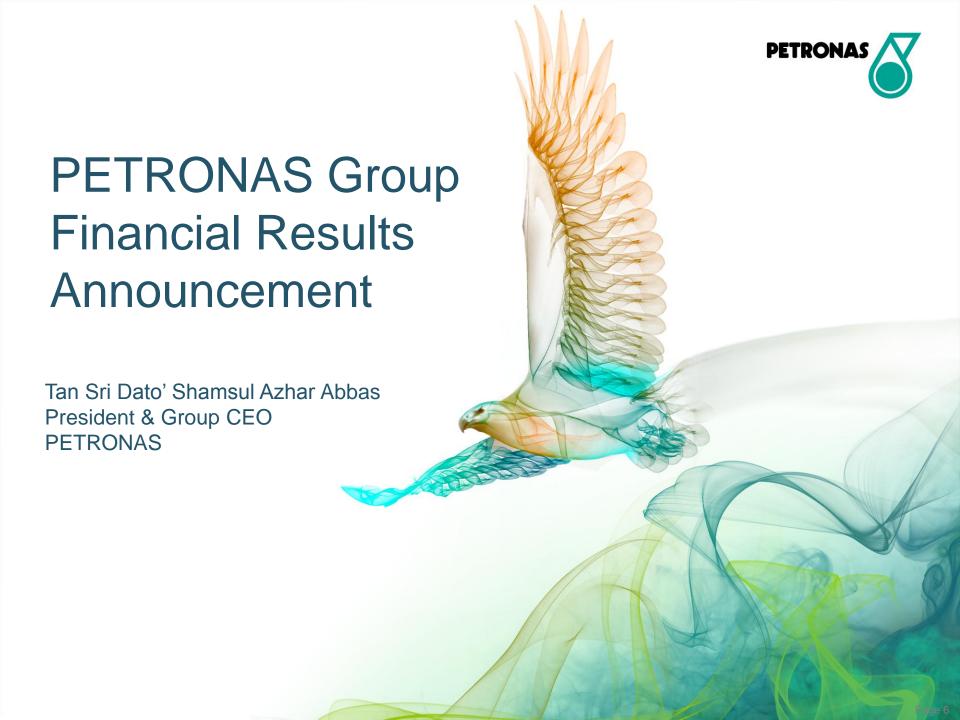
#### Financial position remains strong

PETRONAS

- Total Assets ↑ 1.6%.
- ROTA<sup>1</sup> & ROACE<sup>2</sup> are at 13.7% and 19.3% respectively.
- Group Cash Balance ended lower by RM2.1b at RM162.2b.
- Capital Investments of RM32.0b were mainly for E&P.

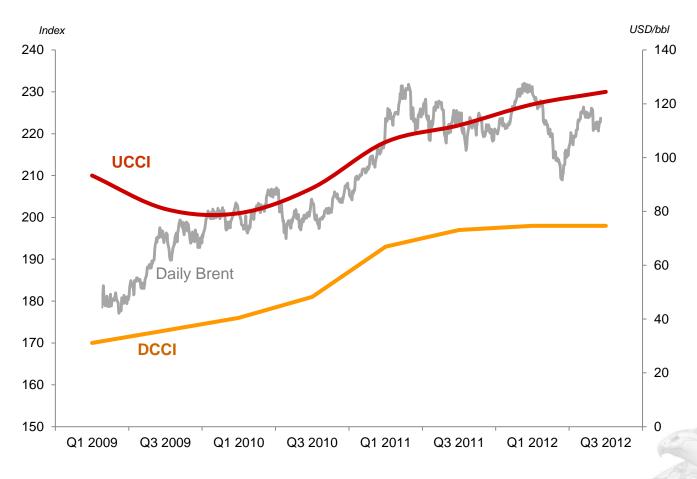
RM billion Financial Position Highlights	31 Dec 2011	30 Sep 2012	+/- (%)
Property, Plant & Equipment	205.6	217.7	5.9
Total Assets	475.1	482.6	1.6
Shareholders' Funds	286.9	297.6	3.7
Return on Total Assets (ROTA) <sup>1</sup> (%)	14.5%	13.7%	n/a
Return on Average Capital Employed (ROACE) <sup>2</sup> (%)	20.4%	19.3%	n/a
Gearing (%)	15.5%	12.5%	n/a







### **HIGHER COSTS = TIGHTER MARGINS**



- Industry wide costs of equipment, facilities, materials, labour etc represented by the UCCI, DCCI trend are rising with little relief
- Fluctuating oil prices impact profits

UCCI = Upstream Capital Cost Index, DCCI = Downstream capital Cost Index Source: IHS CERA

#### Our efforts in building the oil & gas industry will be negatively impacted





### Stemming domestic production decline

Aggressive exploration, EORs, IORs, Marginal & Stranded fields, Deep water, HPHT, High CO2



# Ensuring energy security of supply for Malaysia

RGTs, Train 9, FLNGs



### Value adding to hydrocarbon molecules

RAPID, SAMUR



### Ensuring safe & reliable operations

Asset Integrity, Infrastructure Maintenance & HSE programs



# Long term replenishment solution for our depleting reserves

Acquisition of high yielding international oil & gas assets

# Exponential Multipliers Foregone

Long Term Oil & Gas Production

Infrastructure Development

Global Competitiveness

**Job Creation** 

GNI, FDI & GDP

The Oil, Gas & Energy Industry contribution ~ 20%\* of GDP (2011)

>RM300b CAPEX at risk in the next 5 years



# Petroleum Development Act 1974 PETRONAS to Regulate & Add Value to Malaysia's hydrocarbon resources

- ✓ From inception to 31 December 2011, total direct contributions\* > RM650 billion
- ✓ In the last 5 years, PETRONAS has been contributing some RM60 billion on average a year to Malaysia; constitutes an average of 41% of total Government revenue
- ✓ Our dividends ~ 61% of our profits for PE2011; much higher than the average 38% paid by other global oil & gas companies
- Over and above the direct contributions, PETRONAS has foregone revenue of some RM155 billion since regulated gas prices came into effect in May 1997



### Key value adding achievement

**Developing the domestic oil and gas industry** to create:

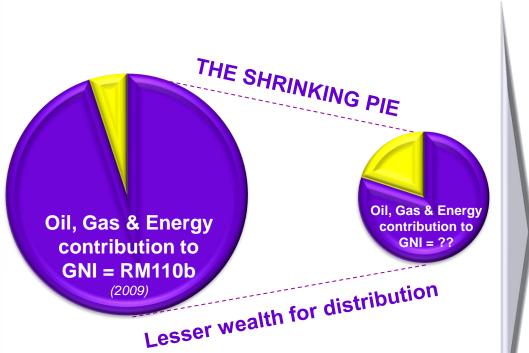
- globally competitive companies
- geographic concentrations of interconnected companies
- specialized suppliers
- service providers and
- associated institutions

Establishing the
oil & gas industry
as one of the
key economic
components of
Malaysia's
future growth
engine

For 38 years, PETRONAS has discharged its duty diligently, earnestly, guarding these assets and adding immense value, for the future generations of Malaysia



### **Demanded State Royalty hike to 20%**



### **Value Destruction**

#### Reduced ability to reinvest

- >RM300 billion CAPEX is at risk
- Long term oil & gas production
- Energy security of supply

# Domestic Oil & Gas industry stagnates then contracts

- Service industry, Infrastructure development
- Payments to Federal & State governments including Royalty, taxes, dividends

#### Exponential Multipliers Foregone

- Reduction in FDI, GNI & GDP
- Large scale job creation

We must focus on enlarging the pie, not scrambling for a bigger piece of a shrinking pie







**Exploration & Production** 

#### **Q3 FY2012 HIGHLIGHTS**

- 7 successful discoveries in Malaysia Bidara, Gambir RDR, Kurma Manis-1, Berangan-1, Tembakau-1, Kuang North-2 and Tukau Timur Deep-1 (YTD: 21)
- 2 PSCs concluded.
   SK314A and 2012 Kinabalu Oil PSC (YTD: 9 PSC + 1 RSC)
- 2 First Oil/Gas achieved.
   F28 and Gumusut-Kakap (Malaysia)
   (YTD: 13)
- 1<sup>st</sup> Commencement of RSC gas. Berantai Field (YTD: 1)



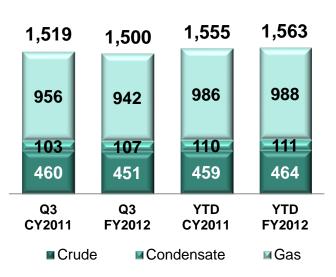
#### Crude

- YTD production was higher mainly due to production optimisation initiatives and better well performance in Peninsular Malaysia.
- Q3 production was lower compared to last year mainly due to higher reservoir decline rate in Sarawak.

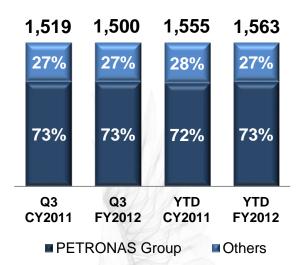
#### **Gas and Condensate**

- YTD was higher mainly due to inclusion of production from PM2 and PM301 unitisation in Peninsular Malaysia.
- Q3 production was lower compared to last year mainly due to upstream and downstream operational challenges in Sarawak.

## Malaysia Production by Hydrocarbon Type (kboe/d)



### PETRONAS Group Entitlement % (kboe/d)



Malaysia Production By Region (kboe/d)	YTD CY2011	YTD FY2012	+/-
Peninsular Malaysia	522	589	12%
Sarawak	864	799	(7%)
Sabah	169	175	4%



#### **Crude ↓** 58%

 Lower crude production due to stop order instructions in Sudan and South Sudan.

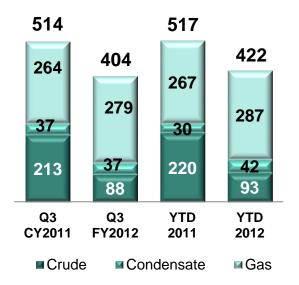
#### Gas and Condensate ↑ 11%

- Higher gas and condensate production mainly due to:
  - new production coming on stream from Turkmenistan, and
  - ramp up production as well as production enhancement activities in Egypt.

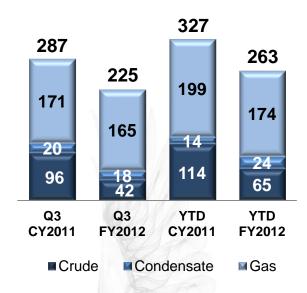
#### **Entitlement** ↓ 19%

 Lower entitlement mainly due to cessation of Sudan and South Sudan production.

# International Production by Hydrocarbon Type (kboe/d)



## International Entitlement by Hydrocarbon Type (kboe/d)



Top Producing Countries/ Area (kboe/d)	YTD CY2011	YTD FY2012	+/-
Egypt	120	124	3%
MTJDA	104	103	(1%)
Turkmenistan	14	43	>100%
Chad	40	36	(10%)
Indonesia	32	33	3%
Sudan	149	25	(83%)





#### **Q3 FY2012 HIGHLIGHTS**

 Boil-off gas re-liquefaction project by MLNG – achieved FID in September 2012 and EPCC awarded to Linde AG in October 2012.





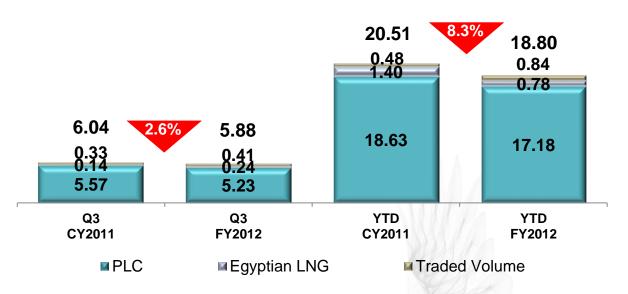
- Secure supply and maximise value of gas for Malaysia
- Strengthen and grow
   LNG position in Asia
   Pacific & Atlantic
- Establish and grow energy trading in Europe
- Pursue and develop
   Power Business in
   Malaysia & Emerging
   Markets



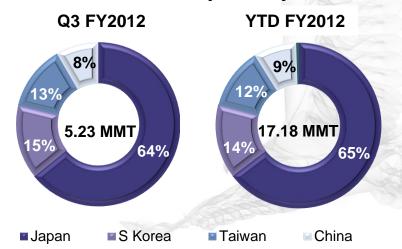
#### **LNG ↓** 8%

- Lower LNG sales volume was mainly due to:
  - lower production from the PETRONAS LNG Complex ("PLC") in Bintulu, Sarawak attributed from upstream interruptions and plant planned shutdown; and
  - lower entitlement from operations in Egypt.
- Exports of LNG from PLC were mostly shipped to Japan, South Korea & Taiwan.

#### **LNG Sales Volume (MMT)**



# PETRONAS LNG Complex (PLC) % sales by country

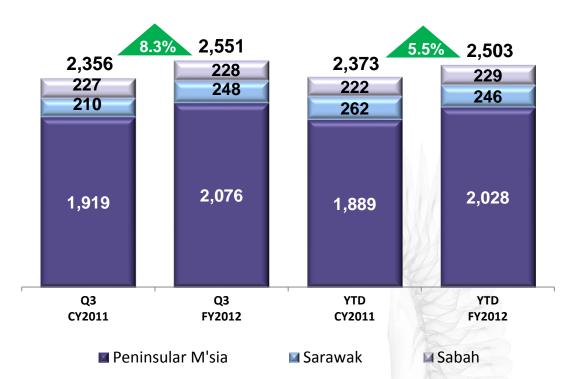




### Sales Gas Delivery (mmscfd)

#### Sales Gas ↑6%

- Higher average sales gas delivery mainly from higher feedgas supply from Sarawak, MT JDA and Kertih Terengganu.
- PETRONAS Gas Berhad continued to maintain world-class reliability levels for its GPP and PGU pipeline.



Reliability Level	Q3		YTD		
Attained (%)	CY2011	FY2012	CY2011	FY2012	
GPP	99.00	89.20	99.56	96.40	
PGU	99.98	99.99	99.97	99.98	





#### **Q3 FY2012 HIGHLIGHTS**

Project RAPID is progressing as planned with the following achievements in the current period

- Signed Heads of Agreement with Versalis SpA on 19<sup>th</sup> July 2012 to jointly own, develop, construct and operate elastomer plants.
- Phase I of the land acquisition hearing has been concluded. The site preparation works have been awarded on 4<sup>th</sup> October 2012.
- Signed Memorandum of Understanding with Ministry of Youth and Sports on 9<sup>th</sup> August 2012 to train IKBN students the skills in Oil & Gas industry to increase the pool of skilled resources in the country.



- Strengthen presence and pursue opportunistic growth in selected markets
- High grade asset portfolio
- Grow refining and petrochemical capacity and product range
- Build global trading and marketing portfolio



#### **Petrochemical Products** ↑ 2%

 YTD volume increased mainly due to better plant performance.

#### Crude ↓ 16%

 YTD volume decreased mainly due to persisting geopolitical issues in Sudan and also lower crude trading activities.

### **Petroleum Products** ↓ 2%

 YTD volume decreased mainly due to limited trading opportunities affected by the high price environment.

# Domestic refineries and PCG Plants performance

- Higher plant utilisation on the back of improved plant reliability with lower level of plant issues across the Group.
- Engen refinery utilisation was lower mainly due to equipment issues.

