

Joint Industry Collaboration (JIC) For AWP & PPM



JIC Program Objectives



Be a **platform for collaboration & information sharing** for adoption of AWP & PPM within Oil & Gas industry in Malaysia



Gather **feedbacks on challenges & constraints** in implementation of AWP/PPM; deliberate best approach to **mitigate** each challenges



Establish industry guideline & standardise implementation approach which are most effective for local industry context



To optimise value deliver

- Improve efficiency
- Improve productivity
- Improve profitability

Through adoption of

AWP & PPM

Joint Industry Collaboration (JIC) for AWP & PPM adoption within Malaysia Oil & Gas
Project players to facilitate transformation of the industry

Phase 1:

Establish Platform – "Moving Forward Together"

- Connect relevant stakeholders & key industry players
- Promote awareness & gather industry feedbacks
- Discover collaboration areas

Phase 2:

Shaping the Industry – "Collaborative Adoption"

- Streamline approach based on best practice & lessons learnt
- Collective advancement journey e.g. capability building & work process improvement

Phase 3:

Continuous Improvement – "Community of Practice (COP)"

 Exchange ideas, research & development towards enhanced productivity, efficiency & maximize value



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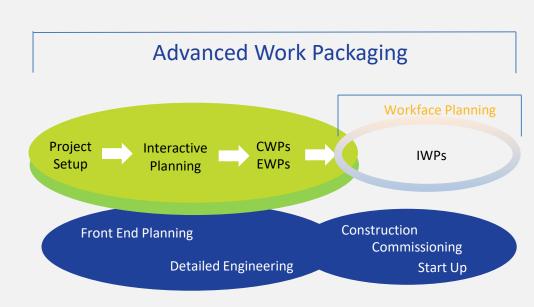
For any enquiries, reach us at pmof.gpd@petronas.com



What Is AWP? Advanced Work Packaging



Advanced Work Packaging is a methodology created by CII for construction-driven planning and collaboration system for building capital projects that is sharply focused on creating a constraint-free work environment in the field





Project Execution Methodology



Industry Best Practice

Key Principles



Thinking with the "end in mind' –
Construction leadership &
involvement in early stages i.e FrontEnd Engineering



Construction-driven "Integrated Planning" with Engineering & Procurement to establish the "Path of Construction"



Logical & standardized WBS approach



Workface Planning & Constraint Management

Some Benefits Of AWP

- ✓ Improved safety planning, awareness and performance
- ✓ Reduced cost through improved labor productivity and reduced rework
- ✓ Improved overall project predictability for cost and schedule
- ✓ Better alignment among stakeholders from planning through construction
- ✓ Improved quality of reporting from planning through construction
- ✓ Improved quality of reporting from effective progress tracking
- ✓ Improved construction quality
- ✓ Enhanced turnover

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WHAT IS PPM? PROJECT PRODUCTION MANAGEMENT



"Strategic approach created by Project Production Institute that applies theories and principles of Operations Science to optimise project delivery"

PROJECT MANAGEMENT - cost, time and cash as a function of trade-off between scope/quality, schedule and use of resources (Iron Triangle)

Cost, Time & Cash



Scope & Quality

Schedule

PROJECT PRODUCTION MANAGEMENT - cost, time and cash as a function of interrelationships between product design, process design, capacity, inventory and variability

Cost, Time & Cash



Product design

Process design

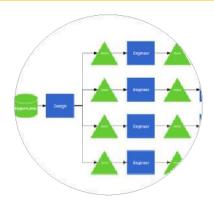


Capacity

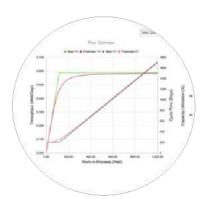
Variability

Main Difference

Project Production Management (PPM) views project as production system. Use of a production system framework allows for the applications of Operation Science as the technical basis to map, model, analyse, optimise, control and improve project production system performance



Map & Model



Simulate, Analyse & Optimise

Control & Improve

Project Production Control (PPC)

Production System Optimisation (PSO)

Main Benefits Of Project Production Management

- · Schedule is accelerated
- Direct and indirect costs
- · Benefits are amplified as complexity increases

What Needs To Be In Place

• Production scheduling and planning system needs to be in place to help manage the flow of production through the production process

Management Infrastructure Needs To Be In

 Place and specific mindsets/ behaviors need to be established to support Project **Production Management**